







SMUD Market Research Team



What is an insight community?



Targeted group of customers whom you engage with and learn from over time



Recruit members to match key segments and overall customer base



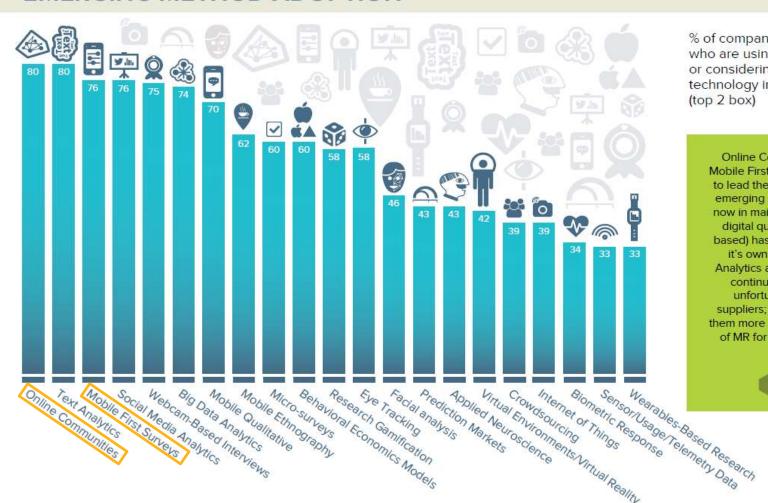
Use for online quantitative AND qualitative studies



Complimentary tool



EMERGING METHOD ADOPTION



% of companies who are using or considering technology in 2018 (top 2 box)

> Online Communities and Mobile First Surveys continue to lead the pack as formerly emerging methods that are now in mainstream use, and digital qual (mobile & PC based) has finally come into it's own. Social Media Analytics and Big Data also continue to grow, but unfortunately not by suppliers; clients are using them more and going outside of MR for those solutions.



Why create an IC?



Gain a deeper understanding of our customers



Faster turn-around time, more agile



More cost efficient than traditional research



Higher engagement for customers



Two-way interaction with our customers



Compare results over time and between projects



ACTIVATE THE VOICE OF YOUR CUSTOMERS



Be a **SOURCE** of inspiration and innovation



Can VALIDATE and guide strategic decisions



Gather more context around WHO customers are



Uncover and dig into ways to IMPROVE their experience

What kind of studies can be done with an IC?

- Attitudinal research
- Program feedback
- Concept testing
- Price optimization
- Bill presentment and understanding
- Message testing



- Ad testing
- Website usability
- Online focus groups
- Online bulletin boards / forums
- Co-creation
- Product testing



Driving forward with our Online Communities

SMUD Power Voice

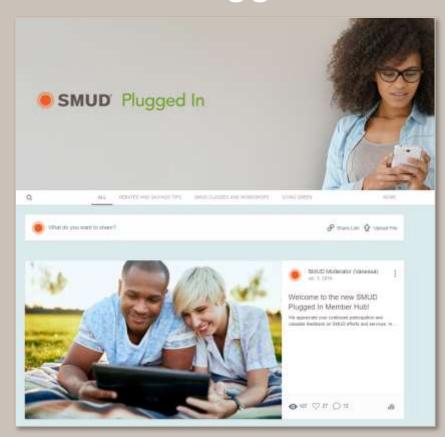








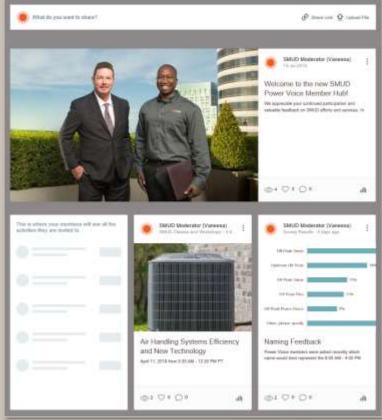
SMUD Plugged In - Residential IC



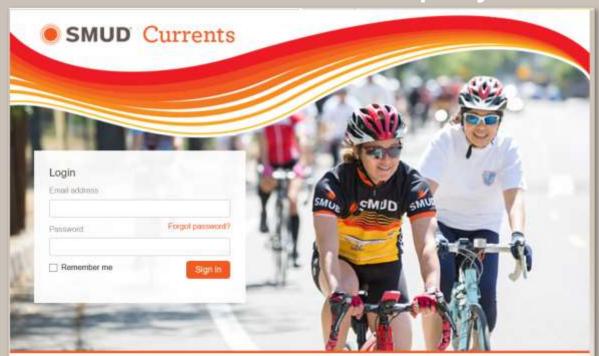


SMUD Power Voice – Commercial IC





SMUD Currents - Employee IC



Welcome

SMUD Currents is our opportunity to join together to make great things happen for our customers. Unity is what supports our employee community. As individuals we each contribute and make a difference.

Community Unity You

FAQs

Get answers to common questions about the SMUD Currents Community.

Read more

SMUD Plugged In

It has been great...easy to participate and informative

We really like the opportunity to **provide direct feedback to SMUD.** The feedback process is easy and straight forward, ... a simple and short website survey

I have enjoyed the questions. They show me you are trying to do the right thing

My experience has been great. This is how changes happen and programs improve.



It has been great being a part of what is hopefully positive feedback to help improve life for all.



SMUD Power Voice

It makes me feel great to be a part of something that will help our future generations in sustainable living

I've learned a lot about saving energy just by taking the surveys.

I don't do this to win any prizes. I want to give my input on the direction of SMUD.



The questions are thoughtprovoking and the format is quick and easy to follow.

> I think all the questions have been great and really show SMUD's focus on clean energy.



How have we used our ICs?



Rates Research



TOD ad testing



Energy Segments



SMUD App



EV studies



SMUD Energy Store



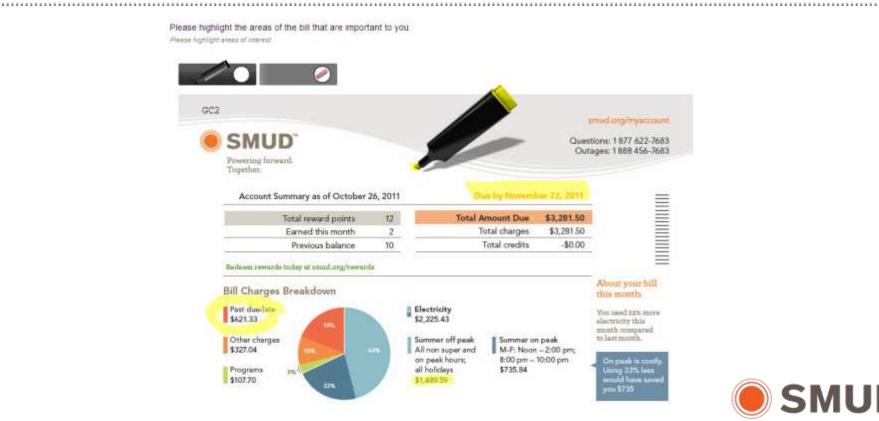
CX



Electrification



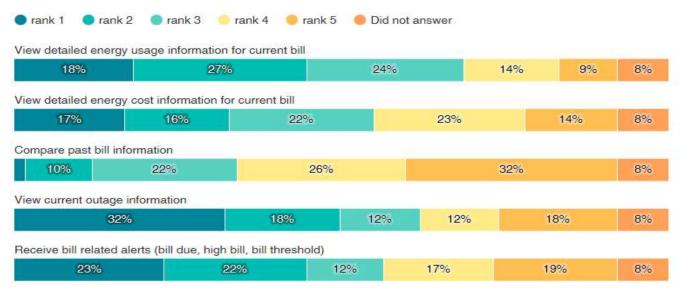
Customer input on Bill Redesign





Customer input on desired app features

- Almost 1/3 of customers ranked viewing current outage info as the most important of the 5 features tested for a mobile app.
- The next most important feature was receiving bill alerts (23%)





Customer input on SMUD app design







15%



21%



23%



9%



Customer feedback on products



Hi [%firstnamepi%],

Do you love trying the latest products?



We're looking for about 100 SMUD Plugged In members to help test a new product that we are thinking about offering on SMUD Energy Store.

The product is a portable induction cooktop valued at \$80-\$100. We'd love to get your feedback on the shopping experience, from selection to checkout (at no cost to you) before midnight on December 31. We'd also like to know what you think about the cooktop's performance.

The research would involve an online usability test (15 minutes) and 2-3 short surveys over the next 4 weeks. As a thank you, you'll get to keep the cooktop. And, for completing each of the research activities, you'll be entered into our monthly drawing for one of three \$50 Amazon gift cards.

If you'd like to participate, please complete the following short questionnaire We'lli notify you if you are selected by December 30.



"It's almost like cooking with magic. It's fast, responsive, and seems safer."

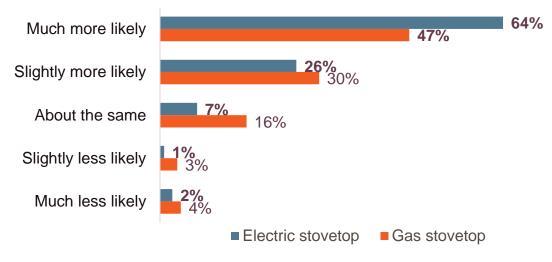
"It works great, I thought it was just a gimmick, but it actually works as good as they say."



Click here to start

Trial increased consideration

- 64% of electric stove users were <u>much more likely</u> to consider induction in the future
- 47% of gas stove users were <u>much more likely</u> to consider an induction stovetop in the future





Return on investment

- More research in REAL time -
- SMUD launched 50 studies in the online communities in 2018 -

The NEW way

Ongoing research on insight communities

One set annual cost

= \$120,000 p/y

The EXTERNAL equivalent

Same amount of research done externally

Pay per study and per complete @ \$15,000

= \$750,000 p/y

Savings in 2018

\$630,000



What we've learned...

- ✓ ICs have been a great investment
- ✓ Provide agile and cost-effective research solution
- ✓ Engaging for our customers
- ✓ Share real-time data with our internal clients for faster decisions
- ✓ Create universal questions for comparisons across studies





Questions?



Who are some of the top providers?

VISIONCRITICAL®

qualtrics.™











