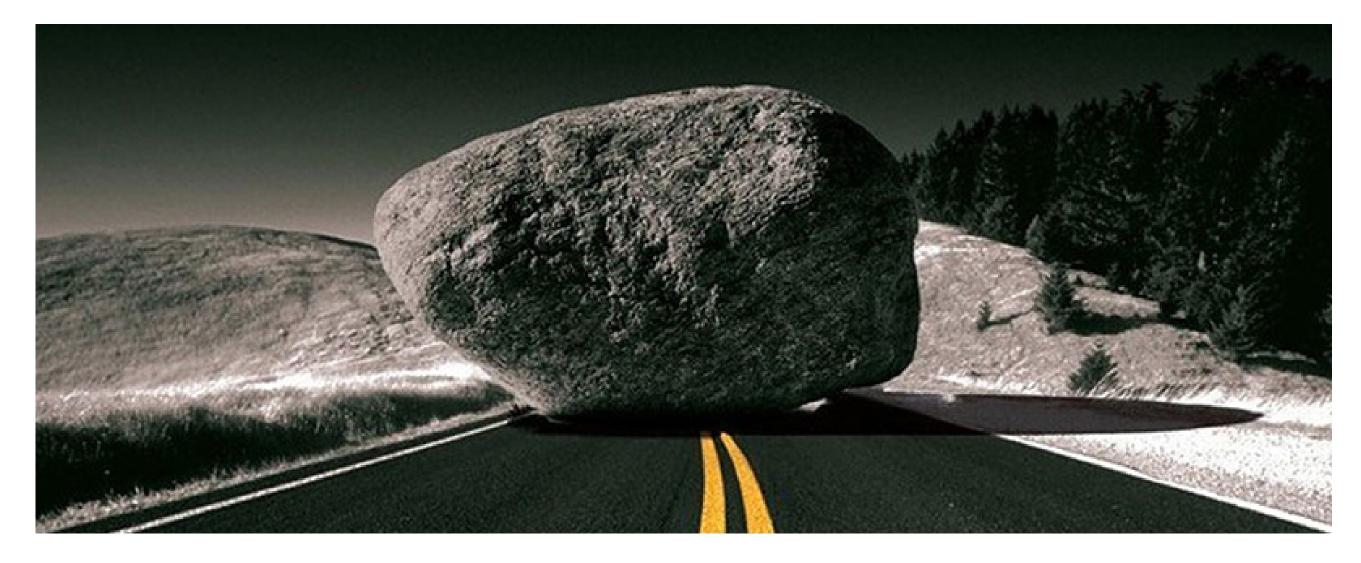
SILICON VALLEY POWER. CITY OF SANTA CLARA EXTERIOR Lighting EFFICIENCY SERVICES Group

OBSTACLES TO PARTICIPATION IN STANDARD PROGRAMS



- Small to mid-size business customers are hard to reach
- Limited capital
- "Co-Pay" discourages participation
- Customers too busy to jump through hoops



PROGRAM OVERVIEW

- Revised marketing message to include FREE
 - Fixtures are FREE
 - Customer just has to install them
- Made participation very easy
 - Minimal Paperwork





EASY

- Project Coordinator manages entire process
- Installation contractors on standby
- Program costs are embedded in "per fixture" fees
- Fixtures must operate from dusk to dawn



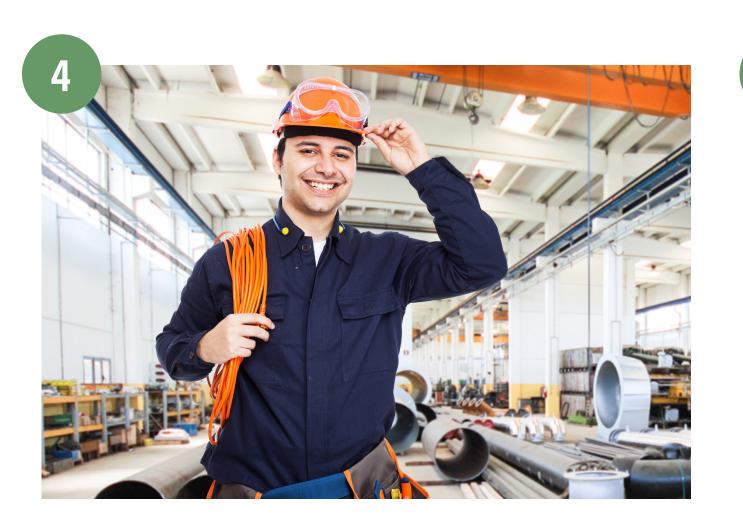
LESSONS LEARNED







FREE works! • "FREE" has to mean "FREE"



Customers want to upgrade ALL exterior lighting

5

Don't assume Landlords/Owners won't want to participate







- Customers want a contractor recommendation
- Must have participating electrical contractors



Be persistent

 Each project averages 4-6 customer touches/visits

Average installation cost per fixture:

- Area lights: \$170 • Wall packs: \$120







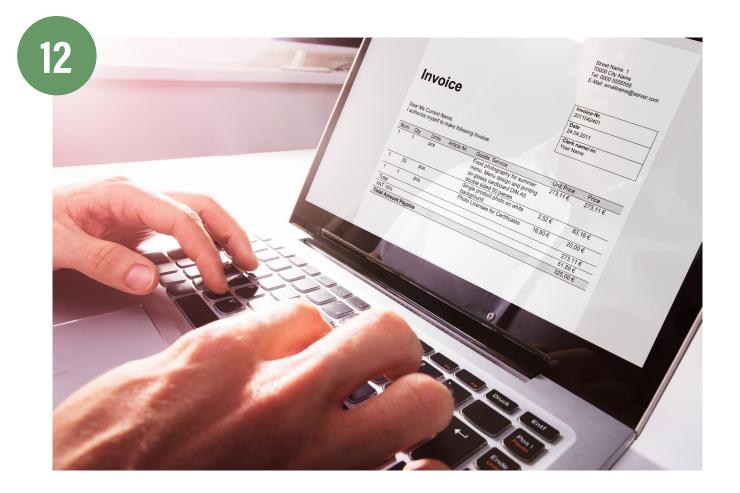
Approved product lists are fluid

Set product specs as broadly as possible

Protect the product Contractor accountability 60 days to install







Characteristics of the Field Manager

- Multi-Tasker/Project Management
- Sales experience
- Lighting/Electrical knowledge
- Product knowledge

Listen to customers and refine your approach

Minimum monthly revenue required for program implementor